

CIR '25

Community Impact Report

Care That Knows No Boundaries

Orlando Health's Commitment to Care

ORLANDO HEALTH®

Every time someone visits an Orlando Health facility, they trust us with their immediate medical needs. But true healing rarely ends when the visit does. Real well-being is built on what happens next, how we show up for our community after we provide medical care, ensuring our neighbors have access to a support network as they return to their daily lives.



This year's Community Impact Report celebrates the ways Orlando Health is stepping outside hospital walls to deliver a robust continuum of care. We are focused on bridging the gap between clinical care and everyday life, working hand-in-hand with dedicated local partners to support the varied communities we serve.

Within this year's report, you will find inspiring stories showcasing this shared commitment to wellness beyond our facilities, including:

- The referral platform connecting discharged patients with essential community resources
- The team helping remove barriers that can push vulnerable patients back into the hospital
- The collaboration that guides neighbors toward basic healthcare services they once accessed in the ER
- The academic partnerships built alongside our new hospitals in Pasco and Polk counties
- The funding source that makes lifesaving medications accessible and affordable for those in need

None of this meaningful work happens in a vacuum. It thrives because of the trusted relationships we share with our community members and the powerful collaborations we build with organizations across our regions.

Thank you for partnering with us to build a healthier, more connected community where personalized care is within reach every time.

David Strong
President and CEO | Orlando Health

CIR '25

Highlighting Orlando Health Community Impact

This report highlights grant recipients from the Orlando Health Community Grant Program, which is supported and managed by the Community Benefit Department. This report also highlights Orlando Health's total impact to the community through community benefit efforts and investments.

CIR '25 is produced by the Office of External Affairs and Community Benefit.

For more information on the Orlando Health Community Grant Program, contact CommunityBenefit@OrlandoHealth.com.

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Orlando Health at a Glance*



Highest quality of care and service in everything we do

Orlando Health is a private, not-for-profit, integrated academic healthcare system with $12 billion in assets under management that serves the southeastern United States — including **Florida** and **Alabama** — as well as **Puerto Rico**. With corporate offices in Orlando, Florida, the system provides a complete continuum of care across a network of medical centers and institutes, community and specialty hospitals, physician practices, urgent care facilities, skilled nursing facilities, home healthcare, and long-term and behavioral health care services. Founded more than 100 years ago, Orlando Health's mission is to improve the health and the quality of life of the individuals and communities we serve.

35 Hospitals and ERs

23 Hospitals

12 Free-Standing ERs

10 Hospital Care at Home

CENTRAL FLORIDA
Orlando Health Advanced Rehabilitation Institute
Orlando Health Arnold Palmer Hospital for Children
Orlando Health Dr. P. Phillips Hospital
Orlando Health – Health Central Hospital
Orlando Health Horizon West Hospital
Orlando Health Jewett Orthopedic Institute
Orlando Health Lake Mary Hospital
Orlando Health Orlando Regional Medical Center
Orlando Health St. Cloud Hospital
Orlando Health South Lake Hospital
Orlando Health Winnie Palmer Hospital for Women and Babies

WEST FLORIDA
Orlando Health Bayfront Hospital
Florida Medical Clinic Orlando Health Wiregrass Ranch Hospital

EAST FLORIDA
Orlando Health Melbourne Hospital
Orlando Health Sebastian River Hospital

MID FLORIDA
Orlando Health Watson Clinic Lakeland Highlands Hospital

ALABAMA
Baptist Health Brookwood Hospital
Baptist Health Citizens Hospital
Baptist Health Princeton Hospital
Baptist Health Shelby Hospital
Baptist Health Walker Hospital

PUERTO RICO
Doctors' Center Hospital Orlando Health – Bayamón
Doctors' Center Hospital Orlando Health – Dorado
Doctors' Center Hospital Orlando Health – Manati
Doctors' Center Hospital Orlando Health – San Fernando de la Carolina
Doctors' Center Hospital Orlando Health – San Juan

Our Expertise

- Cancer Care: A **MAJOR** cancer institute
- Digestive Health
- Heart and Vascular: The area's **FIRST** heart program
- Neonatology and Women's Health
- Neurosciences
- Orthopedics and Sports Medicine
- Pediatrics
- Primary Care
- Surgery

Specialty hospitals dedicated to children, women and babies

23,429
BABIES BORN

*Fiscal Year 2025 | Financials for Doctors' Center Hospital Orlando Health not included.

An extensive network of physicians representing more than 100 specialties and primary care.

- Rehabilitation services
- Cancer institutes
- Heart and vascular institutes
- Imaging and laboratory services
- Wound care centers
- Physician offices for adults and pediatrics
- Skilled nursing facilities
- Inpatient behavioral health facility
- Home health services in partnership with LHC Group
- Institutes specializing in aesthetic and reconstructive surgery, colon and rectal care, digestive health, and weight loss and bariatric surgery
- Urgent care centers in partnership with FastMed Urgent Care



One of Central Florida's Largest Employers

4,043 **Unique** Physicians

41,348 **Team** Members

A Statutory Teaching Hospital System

One of **6 major teaching hospitals** in Florida

172 Faculty Members

30 Fellowship Programs

14 Residency Programs

478 Medical Residents

8 Pharmacy Residency Programs

Central Florida's FIRST Level I Trauma Center

7,634,967 **Outpatient** Visits*

824,906 **Emergency** Visits**

229,050 Patient **Admissions*****

174,646 **Surgeries******

8,193 **Trauma** Cases*******

5,426 **Beds********

*Includes hospitals, physician enterprises, imaging centers, ambulatory surgery centers and CareSpot. Excludes emergency and women's triage.
**Excludes Orlando Health Winnie Palmer, Orlando Health South Lake and Orlando Health Bayfront women's triage emergency room visits.
***Excluding newborns.
****Excludes labor and delivery surgeries.
*****Level 1 only. Does not include Level 2 trauma at OHBH.
******Licensed acute beds and skilled nursing licensed beds.

Community Benefit Financials*

$271,393,416 Charity Care
Charity care is the total cost of services incurred by Orlando Health to provide medical services to those patients who have demonstrated their inability to pay. Charity care does not include bad debt.

+ $201,266,755
Community Benefit Programs and Services

+ $324,705,769
MEDICAID and other Means-Tested Programs Shortfalls**

$797,365,940 TOTAL COMMUNITY BENEFIT

+ $466,766,750 MEDICARE Shortfalls**

+ $121,971,746 Bad Debt
Bad debt is the total cost of services incurred by Orlando Health for services provided to patients who have not paid their bills and who have not demonstrated their inability to pay.

+ $2,297,152 Community-Building Activities
Community-building activities include programs that address the root causes of health problems, such as poverty, homelessness and environmental problems.

+ $2,193,688,000 Capital Investment***
Investments to increase overall access to improve the health and the quality of life of the individuals and communities we serve.

Total Community Impact****
$3,582,089,588

*Based on: A Guide for Planning & Reporting Community Benefit, Catholic Health Association (CHA) of the United States, 2022 edition.
**Medicare, Medicaid and other means-tested programs pay Orlando Health less than it costs the organization to provide care to its Medicare, Medicaid and other means-tested programs patients. The amounts shown are the actual costs to provide these services above reimbursement.
***Capitol Investments are not classified as community benefit by the IRS.
**** This report is a summary of Orlando Health's federal fillings and additional investments that improve overall access to the communities we serve. Financials for Doctors' Center Hospital Orlando Health not included in this total.

Finding Help Beyond the Hospital

Orlando Health and Findhelp are making it easier for patients to access essential community services.

Great medical care begins the minute a patient enters an Orlando Health facility and sees a provider. For some, however, the road to recovery suffers setbacks upon discharge.

Sometimes, patients hide outside concerns from their doctors that impact their mental and physical health. It could be transportation or phone issues that prevent returning for necessary appointments. There may be financial struggles to pay for medicine. A heart failure patient might take all their medications properly, but without access to the right food for a cardiac diet, may find themselves back in the hospital.

Called social determinants of health (SDOH), these conditions are crucial to overall health. Discovering and addressing them can be complicated and time-consuming for medical professionals. "Almost 80% of our health outcomes are based on not just provided medical care, but on a patient's environment and behaviors that might not be readily obvious to a provider," says Tolulope McKenzie, MD, MPH, vice president and chief medical information officer for Orlando Health. "Good healthcare is more than simply medical treatment. It's about looking at the whole person outside of our hospitals and how social determinants impact each patient's health outcomes."

Dr. McKenzie, who leads clinical informatics and optimizes clinical information systems for Orlando Health, worked closely with hospital system team members Kimberly Weaver and Sara Osborne to develop a more effective solution that simplifies access to community-supported care post-discharge.

The result is a recently launched partnership between Orlando Health and Findhelp — a closed-loop, online referral platform for SDOH that's designed for collaborative use between providers and patients. Through a partnership with this nationwide platform, clinicians can connect patients to trusted community resources offering free or low-cost support services near them, including food, housing, transportation, childcare, financial support and job training.

"Working with Findhelp allows us to create an accessible referral process of reliable resources to address our patients' immediate needs and hopefully reduce unnecessary overutilization of the emergency room," says Osborne, Orlando Health senior director for community benefit.

2,217
social driver of health assessments completed

67,409
searches for community resources







Findhelp can help pinpoint nearby:

- Food pantries
- Meal programs
- Assistance with housing, rent and utilities
- Transportation options
- Childcare
- Education programs
- Job training and employment support
- Mental health, substance disorder and wellness resources



Simplifying Access to Safety Nets

The process begins at the hospital or clinic with screenings that address additional needs before the patient even leaves. "After answering the SDOH questionnaire, they can launch Findhelp and if there's an identified need on their questionnaire, the program highlights services that are available for that category," says Weaver, Orlando Health assistant vice president, ambulatory and community health products. "A patient or clinician types in a zip code, and the program generates recommendations for collaborative care coordination with community programs nearby, including their contact information and next step details."

The site is available in multiple languages and can be accessed by any computer or phone, making it easy for patients and team members to locate needed resources. "Our patient population is multilingual, so providing resources in their preferred language, as well showing the languages spoken at each community-based organization, is very helpful," says Dr. McKenzie.

To further simplify access to Findhelp's extensive online network of programs and resources, the platform was integrated into Orlando Health's electronic health record (EHR). Having information readily available in the EHR makes it easier for providers, clinicians and social workers to create and manage a continuum of care — follow a patient's progress, track outcomes and holistically build better relationships.

The patient will also get a MyChart® message and can log into their portal to see what's available. "This integration enables our clinicians to offer comprehensive support and seamlessly connect patients to services tailored to their specific needs in their community — all before they leave the office or hospital," says Weaver.

Findhelp also tracks an individual's outcomes in a single comprehensive record, offering options for follow-up and relationship-building. "This program closes the loop," says Dr. McKenzie. "Because we know we provided access to resources for help, it's easy at the next visit to ask, 'Hey, I'm just curious … We talked before about food insecurity. How are we doing? Were you able to get those services? What was provided? How did it work out?'"

The program also zeros in on a community's most requested needs with built-in and customizable reports. "This really simplifies what can be a complicated process of connecting people to help within their communities," says Osborne. "Data show us the top needs searched for in certain zip codes as well as where our patients are being referred and the outcomes of those referrals. This helps ensure Orlando Health is supporting the community services most utilized."

Continuing Care Beyond Central Florida

Orlando Health leadership has rolled the program out across Central Florida and in Pinellas County. Efforts are underway to research and create accessibility with community partners in Brevard and Indian River counties as well as in Central Alabama to increase awareness and strengthen connections between patients and local resources in those areas. With expansion into Alabama, Orlando Health is working collaboratively with community partners, the state's health department and other healthcare organizations to explore opportunities to create an expansive resource partnership.

"We've seen the success in Central Florida and are excited about the opportunity to integrate Findhelp in the other communities Orlando Health serves," says Dr. McKenzie. "Expanding access to these resources means we are taking care of more than just our patients' medical conditions.

"We are also caring about them as whole people, whether they are inside Orlando Health or out in the community."



> The people with REACH don't judge, they care. You can trust them. That's why the program is so powerful."
>
> JAMES BROTHERS

CARE WITH GREATER REACH

James Brothers ended up in the emergency department of Orlando Health Dr. P. Phillips Hospital through a series of unfortunate events. Displaced by the hurricanes in 2024. Relocated by FEMA. Injured in a trolley accident. Mobility limited by an infected foot.

Ask him about it all today, though, and he will tell you the destination was worth the trip. "I don't want to sound dramatic, but I know I'd definitely be worse off, possibly dead, without Orlando Health and the good people with their REACH program," says the 55-year-old Brothers.

REACHing Out

REACH stands for Readmission Advocates Collaborating in Healthcare. The program was launched by Orlando Health in 2010 as a pilot project to provide community-based social work and case management services to patients post-discharge in an effort to reduce avoidable readmissions. Today, REACH services are available at all Orlando Health hospitals in Central Florida with expansion continuing in their newest facilities coast-to-coast and in Alabama.

Continued next page

"REACH was created because we kept seeing patients readmit for a variety of social determinant of health (SDOH) reasons — anything from food or housing insecurity and safety to lacking a phone or being uninsured," says Marcia Vann, MSW, MNM, director, REACH team, Orlando Health corporate care management. Vann oversees more than 30 social workers and dozens of graduate social work interns across the healthcare system.



Marcia Vann, MSW, MNM

In the past, outpatient resources were limited to informational flyers handed out at discharge. "Flyers just didn't work," says Vann. "People leaving the hospital are already overwhelmed. A flyer just goes in their bag and home to the trash. REACH provides connection with a real person who knows the patient's story."

This personal approach to care coordination is the secret to REACH's success. Social workers are paired with vulnerable patients identified while they are still in the hospital. Before discharge, the caseworker goes over a patient's paperwork and medication list, answering questions and clarifying concerns. Most importantly, they conduct an SDOH needs assessment, creating a safe place for patients to share about food insecurity, transportation, financial strain and safe housing, among other issues. The answers go into the patient's MyChart® record and generate a picture of resources needed.

"The process enables the social workers to create an immediate, patient-centered treatment plan and a pathway to resolve social barriers to their health," says Vann. "Our team can then connect patients with the appropriate medical and social service agencies in their community in real time, and in many cases that starts before they even go home."

Once discharged, REACH follows patients for at least 30 days. Social workers offer assistance while encouraging self-management and empowering advocacy. REACH stays in constant communication — conducting home visits, emailing, making phone calls, checking in on medication usage and doctor's visits.

Communicating Care and Compassion

Commitment to outpatient care is foundational to REACH. During the follow-up period, social workers may assess a patient's living environment for mobility or unsanitary conditions. Remote monitoring may be ordered for those with specific health concerns. Transportation resources are secured to help patients safely get to doctor's appointments, the pharmacy or food pantry. REACH even connects eligible patients with a cell phone to access needed resources.

"For our patients, REACH is a lifeline," says Christine Saint-Lot, LCSW, director of care management, Orlando Health Watson Clinic Lakeland Highlands Hospital. "Our communication model builds trust. At first, patients don't believe we'll actually follow up. Many are surprised that we stay in touch and care so much about them."

Alyssa Bowling agrees. Bowling was James Brothers' REACH navigator at Orlando Health Dr. P. Phillips in southwest Orange County.

"Communication helps us make connections that help people stay out of the hospital in a way that works," she says.

Brothers hasn't had a lot of hospital experiences in his life, but he's pretty sure Orlando Health is the best. "I didn't know what to expect," he says. "But first thing, they pulled up my chart and started asking me questions, not just about my health, but about my life! Can you meet your rent? Can you pay the utilities? Do you have food? It was amazing."

The continued follow-up astonished Brothers. "Miss Alyssa answered every email, every call," he says. "Are you OK? What do you need? She helped guide me toward getting disability, finding housing and home nursing. The people with REACH don't judge, they care. You can trust them. That's why the program is so powerful."

The Impact of REACHing Out

Last year REACH enrolled over 21,000 vulnerable patients across the Orlando Health system, with a 45.1% readmission rate prior to enrollment. "Once our social workers got involved, we were able to decrease that to 10.2%," says Vann, who computes REACH's compassionate follow-up into impactful data. "We typically get patients with a high readmission rate before we meet with them. Once REACH gets involved, the data shows we're able to keep our readmission rate at about 9% to 10%."

"We meet people in the hospital when they might be experiencing the worst moment of their lives," says Vann. "We bring some calm and solutions, removing barriers and allowing the patient to level set, knowing someone has their best interests at heart."

REACHing into the Future

As Orlando Health expands across the Sunshine State and throughout Central Alabama, REACH is increasing its impact as well. Orlando Health recently added two hospitals along Florida's east coast and five with the Baptist Health hospital system in Alabama.



Alyssa Bowling, MSW, REACH Lead Care Coordinator, first connected with Mr. Brothers during his initial hospitalization at Orlando Health Dr. P. Phillips Hospital. Since that time, she and the REACH team have remained actively involved in supporting Mr. Brothers throughout his healthcare journey, providing ongoing care coordination and assistance in addressing both his medical and social service needs.

Emily Cardona, Orlando Health care coordinator for REACH, was the first hire to expand the program to Brevard and Indian River counties along the east coast. "We can see the difference as we connect new communities across Orlando Health with local resources in the new regions we establish," says Cardona. "REACH is making an impact daily, identifying needs and advocating for our future patients wherever we go."

The future also looks bright for James Brothers, thanks to REACH. "This program resuscitated my life," he says. "I had nowhere to go. I was homeless. Sick. No income. Things were just really falling apart. Orlando Health and the good people of REACH saved my life.

"Now, they might say, 'I'm just doing my job.' But there's a difference between just doing your job and actually caring. People in REACH — they care."

Coordinating an Emergency Solution

The purpose of a hospital's *emergency* department seems self-explanatory. But for some people, the emergency department, or ER, is their healthcare go-to, even when they aren't critically ill. The result? Overcrowding, longer wait times for those with real emergencies and increased costs to all.

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Orange Blossom Family Health's Mark Sears, DO, Chief Medical Officer and Colin Edwards, Vice President of Medical Operations and Executive Medical Director

"Working with Orlando Health really helps facilitate a process where patients can be successful continuing their care journey – physically, emotionally and mentally – with all these resources available to them."

COLIN EDWARDS

"Emergency departments are designed for high-intensity service," says Marcia Vann, director, REACH team, Orlando Health corporate care management. "But many coming for nonurgent reasons could be treated effectively in primary care clinics."

To address this situation, Orlando Health and Orange Blossom Family Health launched a collaborative ER diversion initiative aimed at reducing improper hospital readmissions by patients without a primary care provider. A federally qualified health center, Orange Blossom offers affordable, high-quality and comprehensive care to residents throughout Orange, Osceola and Seminole counties, regardless of their financial status.

Orange Blossom opened its first clinic in 2006, expanding into five current locations. Their multidisciplinary approach integrates primary medical care, oral health, behavioral health and substance use services, and an in-house pharmacy across their locations.

"Since its inception, Orange Blossom has provided a great level of care for all our patients, including but not limited to those who are uninsured, underinsured or on Medicaid," says Vann. "Our partnership enables us to get those important follow-up services for patients who readmit frequently to the ER because they don't have a primary care home."

Providing a Primary Pathway

There are several reasons why people go to the ER for their basic healthcare — inconvenient urgent care office hours, no family doctor or misjudging their symptoms' severity. Some don't understand the ER's purpose, stopping in for a simple sore throat or upset stomach. Still others face social barriers like insurance issues or financial ability to pay at private care facilities.

Created in 2024, the joint ER diversion program relies on care navigation in several Orlando Health emergency facilities to refer nonemergent patients to one of Orange Blossom's comprehensive family clinics for follow-up care. Patients are identified while in the ER, then connected to Orange Blossom by REACH team members using a warm-handoff referral on the Findhelp platform. At Orange Blossom, they can receive consistent medical care and develop provider relationships to better continue their care.

"At the heart of our ER diversion program is care coordination," says Colin Edwards, vice president of medical operations and executive medical director, Orange Blossom Family Health. "Our care teams work together with Orlando Health to create a direct connection to healthcare services and schedule patients at the Orange Blossom location most convenient for them. This helps patients access high-quality, accessible care, regardless of their ability to pay, and establishes a pathway to ongoing primary care beyond the emergency department."

This coordinated approach alleviates the need for patients to worry about calling and making an appointment after they are discharged. While emergency physicians work to stabilize and save lives, Orange Blossom's providers support the wraparound care. This includes performing follow-up exams, answering patients' questions, explaining medicines, getting prescription refills and facilitating connections to specialty care when needed.

Referring patients to Orange Blossom's clinics creates healthcare continuity. "We have a process to help patients access care quickly, as well as a follow-up pathway to more permanent, reliable care and a variety of other resources," says Edwards, a nurse practitioner by training, who also sees patients at Orange Blossom's clinics.

Breaking Down Barriers

Placement with a primary care provider is often harder for marginalized patients facing insurance, transportation or financial concerns. "Being discharged with a recommendation to follow up with your provider a week or so out becomes a challenge for this population," says Jasmine de Verteuil, Orlando Health corporate care management, REACH team. "If they do find a provider, there might not be an opening when they need it."

Before patients are discharged from Orlando Health, a REACH team navigator conducts a social determinants of health (SDOH) screening. If a patient is identified as needing primary or follow-up care, REACH refers them directly to Orange Blossom's scheduling team. Medically underserved patients are typically contacted within two hours of referral, ensuring timely connection to ongoing care and reducing the likelihood of hospital readmission.

Clinicians take a holistic approach, addressing social determinants of health that can be barriers to the care continuum. "We work to connect patients not only with the medical care they need immediately, but also with an ongoing pathway to care," says Edwards. "That may mean connecting someone with specialty care or, if a patient tells us they don't have transportation to an appointment, having a care coordinator help identify available transportation resources. Our goal is to address barriers and help each person access the care and resources they need."



IN 2025

68%

of homeless patients diverted from Orlando Health who kept their follow-up appointments at their assigned Orange Blossom center did not readmit to the emergency room.

Sometimes, patients make too much money to get assistance, but not enough to afford their medical care. These patients may feel they have to choose between eating a meal or paying for a prescription. Monthly rent may mean they can't afford medical care.

"Orange Blossom eliminates the barriers many patients face accessing their follow-up care — hurdles that then cause them to re-admit," says Jessica Fischer, Orlando Health corporate social worker with the REACH team who works primarily in Osceola County. "It's just been a great partnership working with Orange Blossom Family Health. With multiple locations and resources all under one roof, they've been a big part of helping our patients understand their medical needs while closing the loop between the hospital and their outpatient care."

With the ER diversion program, patients get scheduled and establish care at Orange Blossom within one to two weeks. For those who also need advanced care, Orange Blossom will refer them to a specialist and help with the appointment.

Follow-up appointments and patient education help prevent unnecessary ER readmissions. "We work to clarify care expectations and help navigate them appropriately to Orange Blossom providers, who then connect them with the tools they need for a successful recovery," says de Verteuil.

Successful Treatment Plan

The results speak for themselves. Having a consistent medical home and access to regular follow-up care can support better health outcomes and more effective management of chronic conditions. In 2025, 68% of patients experiencing homelessness who were connected to Orange Blossom through the Orlando Health ER diversion program and kept their follow-up appointments at their assigned Orange Blossom center did not return to the emergency room.

"When patients have access to consistent primary care and support managing their health, we can address concerns earlier and help reduce the need for more intensive or emergency care," says Mark Sears, DO, chief medical officer at Orange Blossom Family Health. In his position, Dr. Sears sees the positive impact of helping otherwise unattached patients find continuous primary care.

"We help patients better understand and navigate the healthcare system," says Dr. Sears. "Part of that is helping people know where to seek the right level of care when they need it and making sure they have access to a primary care team they can rely on. By creating that connection, patients have more options for addressing their healthcare needs before they become emergencies."

Many of those diverted from the emergency room become established patients at Orange Blossom. "Working with Orlando Health helps us create a more seamless pathway for patients to continue their healthcare beyond the hospital," says Edwards. "By connecting patients with primary care, behavioral health, care coordination and other resources, together we can support the whole person and help patients feel empowered to advocate for their health and navigate their care."

At the end of the day, it's about creating a healthy, thriving community. "Working together, Orlando Health and Orange Blossom Family Health treat more than just medical illnesses," says Vann. "We treat the whole person — both inside our hospitals and clinics, and when they walk out."

Expanding Health and Heart

More than a century ago, Orlando Health debuted its first hospital, built to bring high quality healthcare to a small Florida community. Over time, that tiny treasure tucked among the orange trees blossomed into a large, integrated healthcare system providing a complete continuum of care to residents across Florida, Alabama and Puerto Rico.

In 2026, expansion shifts west to Polk and Pasco counties where two new hospitals and ancillary educational programs opened in July. The new hospitals and free-standing emergency departments in Lutz and North Lakeland will serve as vital healthcare hubs for the region, ensuring the growing communities have access to top-notch, compassionate care. Collaborative partnerships with local colleges will help grow top healthcare talent in these regions.

Expanding the Boundaries of Comprehensive Care

In 2026, Florida Medical Clinic Orlando Health Wiregrass Ranch Hospital in Wesley Chapel welcomed patients from nearby Pasco and northern Hillsborough communities. Its modern, patient-centered design was created with collaborative input by the hospital's physicians. The new, 102-bed facility integrates emergency services, comprehensive inpatient and surgical care and specialized treatments, and has capacity to expand to 300 beds.

"Orlando Health's investment in this state-of-the-art facility shows our level of commitment to one of the fastest growing and most vibrant communities in Florida," says John Moore, senior vice president of Orlando Health's West Region and president of Orlando Health Bayfront Hospital. "This new hospital will bring high-quality care, innovative technology and expanded physician access to this community."

Orlando Health Watson Clinic Lakeland Highlands Hospital also began delivering comprehensive, full-service care in summer 2026. The new Polk County facility is a collaboration of Orlando Health and Watson Clinic, a respected physician-led practice with over 84 years in the Lakeland community. The hospital features a wide range of multidisciplinary and interventional specialty components, including an expansive obstetric program and neonatal intensive care unit (NICU) planned to open this fall.

"By combining our strengths with those of Watson Clinic, we can deliver seamless, patient-centered care across a full spectrum of health services for Polk County," says Carlos Carrasco, senior vice president of Orlando Health's Mid-Florida Region and president Orlando Health Watson Clinic Lakeland Highlands Hospital. "This is one of the largest hospital capital investments Orlando Health has made. It's a big commitment to provide the best care possible because the community deserves it."

Allies for Health Professions

Orlando Health's investment in the community includes cultivating future and current healthcare professionals through collaborative partnerships with two top educational institutes in these regions — Pasco-Hernando State College (PHSC) and Polk State College.

"We continue to look at unique ways to grow and support not only the health and welfare of a community, but the workforce as well," says Patty Genday, assistant vice president of academic partnerships at Orlando Health. "This region is growing and for Orlando Health to provide support to academic institutes is a win-win for everyone."

"When hospital and university systems work in tandem, we create a bridge to success," says Carrasco. "Whether you come to the program as a young student looking to get into the healthcare field or someone already working as a transporter or EKG monitor technician choosing to extend your education to follow another pathway, the community benefits."

Carrasco has crossed this bridge himself. The new hospital president still has his original badge from when he first came to Orlando Health more than three decades ago — as an occupational therapy student. Thanks to continued education and other opportunities, Carrasco worked his way throughout the hospital system to his present position.



A BRIDGE TO SUCCESS

From occupational therapy student to hospital president, Carlos Carrasco's 30-year journey reflects Orlando Health's commitment to developing talent through mentorship and opportunity.

"I didn't find those paths all on my own," he says. "I was nudged. When I reached rehab manager, I thought, 'Wow! This is as far as I go.' But mentors at Orlando Health are always watching and nudging people to be the best they can be. Orlando Health looks for those abilities in our team members, and our investments in academic partnerships offer a path to help them succeed."

Bridging the Future

In August 2025, Orlando Health donated $500,000 to the PHSC Foundation to establish a fund supporting nursing and healthcare services. The Institute for Nursing and Allied Health Advancement, a PHSC initiative housed at the Porter Campus at Wiregrass Ranch, focuses on addressing the region's workforce shortages in nursing and allied health fields.

"We are excited to have a new, state-of-the-art hospital as our new neighbor literally across the street," says Eric Hall, president of Pasco-Hernando State College and himself a PHSC alumnus. "At a time when our communities face urgent healthcare staffing shortages, PHSC is proud to work with Orlando Health to lead the way by developing student talent into the technical and qualified workforce professionals critically needed in healthcare."

"The investment builds our capacity to be responsive to community needs of both students and workforce," adds Hall. "During construction, we had new team members coming over to use our computer labs to do their initial training. We are partnering on job fairs. This is truly a relationship dedicated to ensuring everyone's success."

To help others achieve their goals inside Orlando Health, the healthcare system has also expanded its Preferred Education Partner program to now include free educational opportunities to employed team members in the West and Mid-Florida regions. The Preferred Education Partner program is available to hospital team members throughout Florida and Alabama, and has helped elevate more than 5,800 Orlando Health team members since its inception in 2020. The hospital system's recent growth has expanded access to the program, which is now available at all seven Pasco-Hernando State College and six Polk State College campuses.

"We are known for our health science programs, and our partnership with Orlando Health is an investment in the future of healthcare for our region," says Beth Luckett, dean of health professions at Polk State College. "Expanded access to educational opportunities reflects our shared commitment to building a stronger, healthier community through advanced instruction and workforce education."

Collegiate alliances with Orlando Health also offer residents the ability to both live and grow professionally in a community they love. "I'm a fifth-generation Polk County resident, born and raised in Bartow, and a graduate of the Polk State College radiography program," says Luckett. "Many of our students want to stay in this area, so it's very simple for me to say that Polk State is not only a career stepping stone for this community but a priority for our local workforce."

Orlando Health's continued expansion and passionate partnerships translate to a bright, blazing future across the state. "It's about inspiring people, whether through the experiences they have on a college campus, here at the hospital or through clinical training programs," says Carrasco. "We're creating a bridge, serving a community, building upon our mission and creating opportunity for students of all ages to pursue their career goals. This is how we nurture dedicated healthcare professionals to help care for our future patients."

The Power of Personalized Pharmacy Care

In today's fast-paced world, few pharmacists have as much time as they would like for patient education. "To take the time needed without rushing and help a patient fully understand their medications, answer their questions and feel confident in their treatment is a pharmacist's dream," says Abinette Soto Ramirez, PharmD, director of the Orlando Health clinical pharmacy programs for ambulatory pharmacy services.



Abinette M. Soto Ramirez, PharmD

Fortunately, for Soto and her team at Orlando Health Ambulatory Clinical Pharmacy Services, this dream is a reality — thanks to the 340B Drug Pricing Program.

Creating a Community of Care

A federal initiative, the 340B program was created by Congress in 1992 in Section 340B of the Public Health Service Act. Designed to shield safety-net hospitals like Orlando Health from rising drug prices and lagging Medicaid reimbursement rates, the program enables healthcare systems to purchase outpatient drugs at a discount from pharmaceutical manufacturers participating in Medicaid. The savings created from the 340B program are utilized by the hospital to help tackle healthcare discrepancies, develop life-enhancing programs and provide financial assistance to those most desperately in need.

Subsidized without any taxpayer dollars, the 340B program helps patients who are facing financial difficulties, insurance issues, life situations or factors such as waiting for insurance coverage to begin. While some patients are uninsured, others are underinsured and unable to pay high deductibles and costly copays.

"The 340B program provides us with the ability to stretch scarce resources in exchange for taking care of patients in our community who are in of need financial assistance," says Ngoc Le, PharmD, director of pharmacy, 340B program, Orlando Health business operations. In her position, Le oversees the planning, implementation and execution of 340B-related initiatives at Orlando Health.

"The funding comes directly from the pharmaceutical companies through the discounts they provide," says Le. "The 340B program enables us to save money on discounted medicines and strategically reinvest the savings to extend care and provide more comprehensive services within our community. Savings generated by the program help us support the cost of expanding access to essential services, wraparound programs and prescription drugs to those who need it most.

"Without 340B savings, it would be difficult for us to reach as many patients as we do now," says Le.

The Power of Pharmacist-Led Care

Through the Enhanced Medication Education (EME) program, Ambulatory Clinical Pharmacy Services supports patients by providing pharmacist-led medication education, medication reconciliation, adherence support, and assistance with medication access and affordability.

Supported through savings generated by the 340B program, Ambulatory Clinical Pharmacy Services is staffed by six full-time pharmacists and one part-time pharmacist who provide comprehensive care for patients with complex medication regimens across multiple Orlando Health ambulatory care settings.

"This is a referral-based, clinical pharmacy service designed to improve medication adherence, enhance patient understanding of therapy, prevent medication-related problems and address prescription access or affordability barriers," says Soto. "With this program, we can support improved outcomes and help reduce barriers that may contribute to hospital readmissions and emergency department visits."

Ambulatory Clinical pharmacists deliver holistic, patient-centered medication management for ambulatory patients, taking time to address all aspects of medication therapy and overall health. The program is especially beneficial for complex patients on specialty medications who must manage multiple chronic conditions, including heart failure, chronic obstructive pulmonary disease and diabetes, notes Soto.

Following a referral, patients meet one-on-one with pharmacists, through telephone, video or in-person to identify barriers that could hamper the care continuum. "Our pharmacists spend time with patients to help them better transition to self-care," says Soto. "We make sure they understand their treatment plan, the importance of adherence and how to successfully manage their medication regimen from beginning to end."

During lengthy discussion, pharmacists also discover details patients may not have shared with their doctors, such as not filling important prescriptions because they can't afford them or neglecting instructions because they can't read. If a patient can't afford needed medication, pharmacists can quickly collaborate with the Scripts Ambulatory Pharmacies to get prescriptions free of cost through the 340B program.

During fiscal year 2025, the clinical pharmacy team completed 2,515 successful EME pharmacy outreaches. The EME program provided medication assistance for high-risk patients, ensuring they had access to necessary medications.

The Impact of the 340B Program

In 2025, the 340B program saved $230,311,169.46 in potential expenses. These monies were used to deliver free care and create a variety of medication management and community health programs for the hospital system's underserved populations such as:

- **$1.37 million** for **56,853** prescriptions dispensed to **17,657** patients in the Discharge Support program
- **207,964** outpatient prescriptions dispensed at discharge

For Orlando Health, the 340B program is more than a federal program. It is a vital resource that helps expand access to care and improve health outcomes across the communities we serve. Through strong governance and rigorous oversight, Orlando Health is committed to ensuring the program is managed with compliance according to federal requirements. A multidisciplinary leadership steering committee meets regularly to monitor program performance, maintain accountability and ensure 340B savings are used responsibly to support patient care.

By carefully stewarding 340B resources, Orlando Health is able to reinvest savings into programs that directly benefit patients and families. These investments support services such as care coordination, medication therapy management and transition-of-care programs that help patients access medications, navigate their treatment plans and achieve better health outcomes. "We recognize the tremendous value the 340B program brings to our patients and community," says Le. "By maintaining a strong focus on compliance and responsible program management, we can continue expanding services and support programs that improve access to care for those who need it most."

It's a win-win to Soto.

"We are grateful to have the 340B program," she says. "Every day, our clinical pharmacists get to do what we love — take the time to empower our patients through care, compassion and communication."

340B BENEFIT | FISCAL YEAR 2025

$230,311,169.46
across Orlando Health organization

SAVINGS TO PATIENTS
through Orlando Health funding prescriptions to uninsured patients

$1.37M

56,853
PRESCRIPTIONS DISPENSED

17,657
DISCHARGE SUPPORT PATIENTS HELPED

207,964
OUTPATIENT PRESCRIPTIONS FILLED

LOOKING AHEAD

CARE THAT KNOWS NO BOUNDARIES means ensuring exceptional care is never limited by geography, circumstance or setting. As the communities we serve continue to grow and evolve, Orlando Health is expanding access to high-quality care through new hospitals, specialty institutes, pediatric services and emergency care locations designed to meet people where they are. Each new facility represents more than a building. It reflects our commitment to bringing innovative, compassionate care closer to home while strengthening the partnerships and connections that support health and well-being across the continuum of care. By extending our reach into new and growing communities, we are creating more opportunities for individuals and families to access the care they need, when and where they need it most.

Hospitals



Orlando Health
Watson Clinic
Lakeland Highlands Hospital
NOW OPEN

Florida Medical Clinic
Orlando Health
Wiregrass Ranch Hospital
NOW OPEN

RMC Health System
Anniston

Orlando Health
Osceola Hospital

Orlando Health
Viera Hospital

Above: Orlando Health Watson Clinic Lakeland Highlands Hospital

Specialty Care



Orlando Health
Children's Pavilion
NOW OPEN

Orlando Health
Weight Loss and Bariatric Surgery Institute

Orlando Health Jewett Orthopedic Institute
Winter Park Medical Pavillion Office

Orlando Health
Lake Mary Hospital
Level II NICU

Orlando Health
South Lake Hospital
Level II NICU

Orlando Health
Lake Mary Hospital
Progressive Care Unit
30 Bed Expansion

Above: Orlando Health Children's Pavilion

ERs



Orlando Health
Emergency Room
Eustis

Orlando Health
Emergency Room
Lutz

Orlando Health
Emergency Room
North Lakeland

Orlando Health
Emergency Room
Orange City

Orlando Health
Emergency Room
Viera

Above: Orlando Health Emergency Room - Viera

2025 Grant Recipients

AIDS Service Association of Pinellas, Inc. dba EPIC

Camaraderie Foundation

Center for Independent Living in Central Florida, Inc.

Central Florida Family Health Center, Inc., dba True Health

Children's Home Society of Florida

Coalition for the Homeless of Central Florida

Community Health Centers, Inc.

Conductive Education Center of Orlando

Crossroads Corral

Down Syndrome Foundation of Florida

EmpowHERment

Family Enrichment Services

Find, Feed & Restore

Foundation for Orange County Public Schools, Inc.

Gulf Coast Jewish Family and Community Services, Inc.

Harbor House of Central Florida, Inc.

Health Care Center for the Homeless, Inc. dba Orange Blossom Family Health

Healthy Start Coalition of Pinellas, Inc.

Hearts, Hands, and Hope

Homeless Empowerment Program

Hope Partnership

Howard Phillips Center for Children & Families

La Amistad Foundation dba Lakewood Residential Treatment Center

Lighthouse Central Florida

Live Tampa Bay

Metropolitan Ministries

New Hope for Kids

No Limit Counseling and Education

Pathway Homes of Florida

Recovery Connections of Central Florida

Rescue Outreach Mission of Central Florida, Inc.

Seniors First, Inc.

Seniors in Service of Tampa Bay, Inc.

Servant's Heart International Ministry, Inc.

Shepherd's Hope

St. Petersburg Free Clinic, Inc.

Orlando Health Advanced Rehabilitation Institute

Orlando Health Arnold Palmer Hospital for Children - Injury Prevention Coordinator

Orlando Health Institute for Learning

Orlando Health Lake Mary Hospital - Respiratory Therapy

Winter Park Day Nursery, Inc

Organizations above received grant funding in October 2024

Community Partners

Beyond our programs and services, the true value of our community impact is illustrated best through the relationships we maintain with like-minded organizations. By collaborating with more than 800 not-for-profit groups, we are able to have a bigger, more meaningful impact on the communities we serve.

100 Black Men of Greater Orlando, Inc.
4 Roots Foundation*
4theFutbol Soccer Camp
854 and 529 Scouters Association, Inc.
A Gift for Teaching*
A.G. Gaston Boys & Girls Club*
Academy Prep Center of Lakeland
Academy Prep Center of St. Petersburg
Accelerate Brevard
Addition Financial*
Adult Literacy League*
Advantage Village Academy
Advent Home Care Alliance, Inc.
Aeras Foundation, Inc.
African American Chamber of Commerce of Central Florida*
African Leaders Council, Inc.
Agape Perfecting Praise & Worship Center
Alabaster Arts Council
Alabaster City Schools
Ali's Hope Foundation*
All Souls Catholic School
Alpha Kappa Alpha Sorority, Inc.
ALS Association Florida Chapter
Always Wear Your Seatbelt Foundation
Alzheimer's Association of Central and North Florida*
Alzheimer's Association, FL Gulf Coast Chapter
American Cancer Society*
American Cancer Society - Tampa
American College of Healthcare Executives of Central Florida*
American Diabetes Association
American Heart Association - Birmingham*
American Heart Association - Central Florida*
American Heart Association - Polk
American Heart Association - Tampa Bay
American Hospital Association*
American Lung Association*
American Red Cross of North and Central Florida
America's Essential Hospitals*
Amp Your Life
Angels Bridging Gaps
Anita Kaufman Foundation
Apopka Area Chamber of Commerce*
Apopka Serves Foundation
Arc of North Talladega County
Arc of Shelby County, Inc.
Arnold Palmer Invitational
Arthritis Foundation - Florida Chapter*
Asian American Chamber of Commerce Central Florida*
Aspire Health Partners
Associated Builders and Contractors
Association of Cancer Executives*
Association of Corporate Citizenship Professionals*
Association of Fundraising Professionals Central Florida Chapter
ATHENA Orlando Women's Leadership, Inc.
Auburndale High School*
Auburndale Screams
Autism Society of Greater Orlando
Avalon Park Foundation, Inc.
Baby Otter Scholarship and Education Fund
Baldwin Park Joint Committee
Baloncesto Superior Nacional
Barefoot by the Lake Festival
Bartow Chamber of Commerce
Bartow High School
Bears Who Care
Belmont University Alumni Advisory Board*
Benchmark International
Best Buddies
Bevill State Community College
Big Brothers Big Sisters of Tampa Bay
Big Sister Little Sister Mentoring Program
Bike/Walk Central Florida
Birmingham Barons
Birmingham Business Alliance*
Birmingham Zoo
Bishop Moore Catholic High School
Black Health Commission
Black Nurses Rock Orlando
Blood Cancer United*
Bloom And Grow LLC
Blount County
BNA Sports
Boley Centers, Inc.
Boone High School
Boys & Girls Clubs of Volusia/ Flagler Counties
Boys and Girls Clubs of Central Florida*
Breakthrough T1D Northern Florida Chapter*
Breast Cancer Foundation of Central Florida
Brevard County Firefighters Benevolent Association
Brevard Public Schools
Brevard Schools Foundation
Brevard Soccer Club
Brevard Zoo
Brightline Trains
Brittany's Wish, Inc.
Brown Girls on a Mission
Cady Way
Cahaba Medical Care
Camaraderie Foundation*
Camp Boggy Creek*
Canine Companions for Independence*
Cannonball Kids' Cancer Foundation
Cape Coast Volleyball Club
CareerSource Central Florida*
Caribbean American Association of Lake County
Caribbean American Passport Multicultural Initiative
Cashmere Infinity Gibson Foundation, Inc.*
CAST For Kids Foundation
Celebration Residential Owners Association
Center for Independent Living in Central Florida, Inc.*
Center for Multicultural Wellness & Prevention
Central Florida Animal Reserve
Central Florida Association of Physicians from the Indian Subcontinent
Central Florida Black Nurses Association of Orlando, Inc.*
Central Florida Community Arts*
Central Florida Cyber Coalition*
Central Florida Development Council of Polk County
Central Florida Diaper Bank
Central Florida Disaster Medical Coalition*
Central Florida Dreamplex
Central Florida Foundation*
Central Florida Health Care
Central Florida Hotel & Lodging Association
Central Florida Kidney Center*
Central Florida Knights
Central Florida Lady Badgers Softball
Central Florida Miracle League
Central Florida Pediatric Society*
Central Florida Public Media*
Central Florida Sounds of Freedom Band & Color Guard
Central Florida YMCA*
Central Florida Zoo & Botanical Gardens*
Central Healthy Start
Chabad of Space & Treasure Coasts
Charity Across South Lake
Child of this Culture Foundation, Inc.
Childrens Dream Fund, Inc.
Children's Home Society of Florida*
Children's Hunger Project*
Children's Safety Village of Central Florida*
Chilton County Chamber of Commerce
Christian Service Center of Central Florida
Christian Tech Center Ministries
City District*
City Motor Garage
City of Alabaster
City of Auburndale
City of Belle Isle
City of Clermont
City of Cocoa
City of Davenport
City of Lake Mary
City of Lake Mary Police Department
City of Leesburg
City of Longwood
City of Mascotte
City of Melbourne, FL Parks, Recreation & Golf
City of Ocoee*
City of Orlando
City of Palm Bay
City of Pelham
City of Pinellas Park
City of Rockledge
City of St. Cloud
City of St. Petersburg
City of Talladega
City of Winter Garden
City of Winter Springs
City Year Orlando*
Clean the World
Clermont Fire Department
Clermont Main Street*
Clermont Police Department
Clothes4kids
CoachSafely Foundation
Coalition for the Homeless of Central Florida*
College Park Main Street District
College Park Rotary
Colon Cancer Coalition
Colorectal Cancer Alliance
Come Out With Pride
Community Food Bank of Central Alabama
Community Foundation of South Lake County*
Community Health Centers
Community Tampa Bay
Community Woman's Club
Conductive Education Centers of Florida*
ConnectED Polk*
CORE Center of Recovery & Exercise
CORE Foundation
Cornerstone Hospice Foundation
Crohn's & Colitis Foundation - Central & Northeastern Florida Chapter*
Crossroads Corral
Cure All-Stars
Curry Ford West Main Street
Cypress Creek High School
Cystic Fibrosis Foundation - Central Florida Chapter
Dalí Museum
DECA
Detroit Tigers, Inc.
Diebel Legacy Fund
Digital Education Foundation, Inc.
Dillard Street Elementary
Directions for Living
Down Syndrome Association of Central Florida*
Down Syndrome Foundation of Florida
Downtown Arts District*
Downtown Orlando Partnership*
Downtown South Neighborhood Improvement District*
Dr Phillips High School
Dr. P. Phillips YMCA*
Early Learning Coalition of Orange County*
Early Learning Coalition of Seminole County*
East Orlando Chamber of Commerce*
East River High School
Eastern Florida State College
Eastern Florida State College Foundation
Economic Development Commission of Florida's Space Coast*
Edgewood Children's Ranch*
Education Foundation Osceola County*
Eight Waves*
El Taller Del Alfarero
Elevation Scholars
Emagine, Inc.
Empower Performance Academy
EmpowHERment
Encore Cast Performing Arts
Endometrial Cancer Action Network for African Americans
EPIC
Epilepsy Association of Central Florida, Inc.
EPSON Golf Tournament
Evans High School*
Everyone Deserves a Family, Inc.
Exceptional Foundation
Exchange Club of Sebastian
F3 Women Empowerment
Family Enrichment Services*
Family Partnerships of Central Florida
Faye's Pillars of Hope, Inc.
FC Tampa Rangers UPSL
Feeding Tampa Bay
Fellowship of Christian Athletes*
Find Feed & Restore
Find Your Fabulosity
Finding Florida Online
Firestone Grand Prix – St. Petersburg
First Nature Foundation
First Tee of Central Florida
First Touch Sports - Winter Park Football Club
Flora Ridge Elementary School
Florida ACN Medical Association
Florida Agency for Health Care Administration*
Florida Alliance for Arts Education
Florida Association for Veteran-Owned Businesses
Florida Bicycle Association
Florida Chamber Foundation*
Florida Chamber of Commerce*
Florida Chapter American Academy of Pediatrics*
Florida Children's Museum
Florida Coaches Coalition
Florida Departments of Health
Florida Hospital Association*
Florida Network of Children's Advocacy Centers*

Florida Nurses Association
Florida Perinatal Quality Collaborative*
Florida Premier FC Youth Soccer
Florida Puerto Rican Parade, Inc.
Florida Running Co
Florida Smash
Florida Sports Hall of Fame*
Florida Business Development Council*
For Jack and Allie Foundation
Foundation for a Healthy St. Petersburg*
Foundation for Seminole County Public Schools*
Foundation for Seminole State College*
Freedom High School
Friends of 440 Scholarship Fund, Inc.
Friends of Leu Gardens, Inc.
Full Sail University
G. W. Carver High School
Garden Theatre*
Gardendale Chamber of Commerce
George Jenkins High School*
GFB Panthers, Inc.
Girls Basketball Worldwide Foundation
Girls Incorporated of Pinellas*
Girls Rock St. Pete
Give Kids The World, Inc.
Glenwood
Global Peace 360
Golden Triangle YMCA
Good Sweat Foundation
Grace Medical Home*
Grand Central District Association
Greater Auburndale Chamber of Commerce
Greater Haitian American Chamber of Commerce
Greater Orlando Aviation Authority
Greater Orlando Spinal Cord Injury Network*
Greater Orlando Sports Commission*
Greater Palm Bay Chamber of Commerce
GROW Healthy Kids*
Growth for Tomorrow, Inc.
Gulf Coast Jewish Family and Community Services
Gulfside Hospice, Inc.
Habitat for Humanity East Polk
Habitat for Humanity Greater Orlando & Osceola County*
Habitat for Humanity Seminole-Apopka*
Habitat for Humanity Tampa Bay Gulfside*
Haines City Rotary Club
Hands of Esperanza
Hands of Hope America
Hapco Music Foundation
Harbor City FC
Harbor House of Central Florida
Harmony High School
Head for the Cure
Health Sciences Collegiate Academy*
Healthy Start Coalition of Orange County, Inc.*
Healthy Start Coalition of Osceola County
Healthy Start Coalition of Pinellas, Inc.
Healthy West Orange*
Hearing Loss Association of America*
Heart of Florida United Way*
Heartland Haven Foundation
Hearts Hands & Hope, Inc.*
Heathrow Women's Club
Hewitt-Trussville High School
Hispanic Chamber of Commerce Central Florida
Hispanic Chamber of Commerce of Metro Orlando*
Hispanic Chamber of Commerce of Tampa Bay*
Hispanic Heritage Scholarship Fund*
Hispanics of Lake County Association
Historic Roser Park Neighborhood Association
Historical Society of Central Florida*
Holding Hands Foundation, Inc.
Holocaust Memorial Resource & Education Center*
Holy Cross Lutheran Academy
Holy Family Catholic School
Holy Trinity Episcopal
Home of Bright Choices
Homeless Empowerment Program, Inc.
Homeless Services Network of Central Florida*
Homewood Chamber of Commerce
Homewood High School
Honey's Mini Therapy Adventures
Hoover Area Chamber of Commerce
Hope CommUnity Center
HOPE Helps, Inc.*
Hope Partnership*
Horizon High School
Horizon West Magazine
Horizon West Theater Company
Horizon West Wolves Youth Sports
HouseProud
Hueytown Area Chamber of Commerce
Hueytown Arts Council
I Love My Island Senior Resource Center
iaedp Tampa Bay
Imagine Performing Arts Center
Independence Elementary PTO
Indian American Business Association & Chamber
Indian American Chamber of Commerce
Indian River County Chamber of Commerce
Indian River Fitness
Indian River State College Foundation
Indiana University Fairbanks School of Public Health*
International Drive Resort Area Chamber of Commerce*
Ivanhoe Village Main Street
J. Douglas Williams YMCA Family Center*
James Museum of Western & Wildlife Art
Jasper High School
Jasper Lions Club*
Jasper Main Street
Jefferson County
Jehovah's Heart, Inc.
Jimmy Crabtree Cancer Fund
John Land Apopka Community Trust*
Junior Achievement of Central Florida*
K-2 Hammer Blue Cycling Group
Keep Orlando Beautiful
Keep Pinellas Beautiful
Keep St. Pete Local
Keiser University
Key Life Cares
Kids Conquering Sickle Cell Disease Foundation
King Center for the Performing Arts*
Kissimmee Sports Commission
Kissimmee Valley Livestock Show and Fair
Lady Lake Area Chamber of Commerce
Lake 100*
Lake Buena Vista High School
Lake County School District
Lake County Zeta Phi Beta Sorority*
Lake Economic Area Development Partnership*
Lake Highland Preparatory School
Lake Howell High School
Lake Mary Fire Department
Lake Mary Heathrow Festival of the Arts Scholarship Fund, Inc.
Lake Mary Heroes Foundation*
Lake Mary High School
Lake Myrtle Sports Complex
Lake Nona Regional Chamber of Commerce*
Lake Nona YMCA Family Center
Lake Region High School
Lake-Sumter State College*
Lake Technical College*
Lakeland Chamber of Commerce*
Lakeland Economic Development Council
Lakeland Flying Tigers
Lakeland Highlands Babe Ruth Baseball
Lakeland Police Department
Lakeland Vision, Inc.
Lakewood Residential Treatment Center
Laura Crandall Brown Foundation
LEAD Brevard
Leadership Florida*
Leadership Lake County*
Leadership Pinellas/Youth Leadership Pinellas
Leadership Seminole*
Leadership Shelby County*
Leesburg Chamber of Commerce*
Legacy Events for Education
Leonard & Marjorie Williams Family YMCA*
Libby's Legacy
Life Reins, Inc.
Lifestream Behavioral Center*
Lift Disability Network*
Lighthouse Central Florida
Limbitless Solutions
Lion of Judah Academy
Live Inspired Brevard
Live Tampa Bay
Local Pro Entertainment Incorporated, Inc.
Lung Health Coalition
Lyles Brothers Sports Foundation
Lyman High School
MADD Central Florida
Main Street Bartow*
Maitland Area Chamber of Commerce
Make-A-Wish Central and Northern Florida*
March of Dimes*
Mary W. Sierra Family YMCA*
Matiz Internacional Corp.
Matt's Mission*
Maxwell James Oskam Foundation
McCormick Research Institute
Meals on Wheels*
Meaningful Milestones Academy
Melbourne Central Catholic High School
Melbourne Community Orchestra
Mennello Museum of American Folk Art
Menorah Life Foundation
Mental Health Association of Central Florida
Merritt Island High School
Metropolitan Ministries, Inc.
MetroWest Elementary
MetroWest Master Association
Michael J. Fox Foundation for Parkinson's Research
Michael's Foundation
Midwife Bus
Miles To GO
Minority Health Coalition of Pinellas, Inc.*
Montevallo Athletics
Montevallo Chamber of Commerce
Montverde Academy
Morean Arts Center
Mountain Brook Chamber of Commerce
Mountain Brook High School
Muscular Dystrophy Association*
Museum of Motherhood
Mustard Seed of Central Florida
NAACP Osceola Branch 5121
Nathaniel's Hope
National Alliance on Mental Illness Greater Orlando
National Association of Black Physical Therapist
National Association of Health Service Executives*
National Association of Women Business Owners
National Entrepreneur Center
National Multiple Sclerosis Society
National Ovarian Cancer Coalition, Inc.
Neighborhood Center of South Lake*
Neighborly Care Network, Inc.
New Beginnings of Central Florida*
New Hope for Kids*
New York Yankees – Spring Training
NextStep Orlando
Nikolas Ritschel Foundation
No Limit Counseling and Education
North Brandon YMCA*
North Tampa Bay Chamber*
Northeast Polk County Chamber of Commerce*
Nurture Place
Ocoee Police Department
Oneonta High School
ONYX Magazine
Opportunity Center, Inc.
Orange Blossom Family Health
Orange Center Elementary School
Orange County Fire Rescue
Orange County Government*
Orange County Public Schools*
Orange County Public Schools Foundation*
Orlando Area Rowing Society
Orlando Ballet*
Orlando Business Journal
Orlando City SC/Orlando Pride
Orlando College of Osteopathic Medicine*
Orlando Community & Youth Trust
Orlando Economic Partnership*
Orlando Family Stage*
Orlando Firefighters Hockey Club
Orlando Floodplain Management Committee*
Orlando Junior Academy
Orlando Mom Collective
Orlando Museum of Art
Orlando Philharmonic Orchestra*
Orlando Police Department
Orlando Rugby Griffins Foundation, Inc.
Orlando Science Center*
Orlando Weekly
Osceola Center for the Arts
Osceola Chamber of Commerce*
Osceola Community Health Services
Osceola Council on Aging*
Osceola County Government
Osceola County Sheriff Foundation
Osceola YMCA & Learning Center
Otem Collective*
Our Cause 4 Paws Rescue
OurLegacy*
Oviedo YMCA Family Center*

Oviedo-Winter Springs Regional Chamber of Commerce*
Pace Center for Girls - Orange*
Pace Center for Girls - Polk
Pancreatic Cancer Action Network
Panther Lake Elementary School
Paradise Care Center
Park Avenue District
Parkinson Association of Central Florida*
Pasco-Hernando State College Foundation, Inc.
Pathway Homes of Florida
Peace and Justice Institute
Pelham High School
Pelham Racquet Club
Pet Alliance of Greater Orlando*
Phoenix Society*
Physicians Society of Central Florida
Pinellas County Schools
Pinellas Education Foundation
Pinellas Technical College - St. Pete Campus*
Pleasant Grove Middle School Football
Polk County
Polk County Public Schools*
Polk State College
Pop Warner Little Scholars: Toho Tigers Jr.
Poverty Solutions Group
Power Baseball Foundation*
Power of Pizza Charities
Pride Chamber
Primary Care Access Network*
Prince of Peace Catholic School
Private Business Association of Seminole
Project LINK, Inc.
Project Scholars*
Promise in Brevard
Prospera*
Providing Autism Links & Support, Inc.
Provost Park
Puerto Rican Chamber of Commerce of Central Florida
Pure Cinema USA, Inc.
Quest, Inc.*
R2 Cares, Inc.
Rath Senior ConNEXTions Center
Real Life Christian Academy
Recovery Connections of Central Florida
Red Suitcase Ministry
REED Charitable Foundation
Renaissance Theatre Company
Rescue Outreach Mission of Central Florida*
Roc Solid Foundation
Roca Refugio Orlando, Inc.
Rollins College*
Ronald McDonald House Charities of Central Florida*
Roper YMCA*
Roseland Women's Club
Rotary Club of Alabaster-Pelham
Rotary Club of Dr. Phillips
Rotary Club of Lake Buena Vista
Rotary Club of Lake Mary
Rotary Club of Maitland
Rotary Club of Orlando
Rotary Club of Sanford
Rotary Club of St. Cloud*
Rotary Club of St. Petersburg
Rotary Club of Windermere
Rotary Club of Winter Garden
Rumpshaker, Inc.
Run 4 a Cause
Runway to Hope*
S.T.O.R.Y. 727
Samaritan Resource Center
Samaritan Village
Samford Athletics
Sanford Porchfest Corporation
School District of Osceola County
Scouting America Central Florida Council
Sebastian Area Chamber of Commerce
Sebastian Exchange Club Foundation
Sebastian Lions Club
Second Harvest Food Bank of Central Florida
Seminole County Area Rowing
Seminole County Chamber*
Seminole County PARCs Foundation*
Seminole County Public Schools
Seminole County Sheriff's Office Community Foundation
Seminole County Youth Commission, Inc.*
Seminole Cultural Arts Council
Seminole High School
Seminole State College
Seminole State College of Florida*
Seniors First*
Senior's in Service of Tampa Bay
Servant's Heart Ministry
Shelby County
Shelby County Chamber*
Shelby County Schools Education Foundation
Shelby Volunteers in Service
Shepherd's Hope, Inc.*
Shirley Proctor Puller Foundation*
Sickle Cell Conquerors of Central Florida
Silver Spurs Riding Club
Sisters Network, Inc.
Skate Bud Program, Inc.
Skybrooke K-8 School
Soldiers' Angels
South Lake All-Sports Booster
South Lake Chamber of Commerce*
South Lake Little League
Southeastern Food Bank
Space Coast Chamber*
Space Coast Hurricanes Theatre on Ice
Space Coast Vipers Football Boosters, Inc.
Spain Park High School
SPCA Tampa Bay
Special Hearts Farm
Special Olympics Florida*
Spina Bifida Association of Central Florida*
Springville High School
St Francis of Assisi Catholic Church
St. Baldrick's Foundation
St. Cloud Greater Osceola Chamber of Commerce*
St. Cloud Main Street, Inc.*
St. Cloud Youth Football, Inc.
St. Katherine Greek Orthodox Church
St. Mary Magdalen School
St. Mary's Episcopal Church & Food Bank
St. Pete Athletic Club
St. Pete Chamber of Commerce*
St. Pete FC
St. Pete Fire Rescue
St. Pete Free Clinic
St. Pete Innovation District*
St. Pete Pride
St. Petersburg Area Economic Development Corporation*
St. Petersburg Arts Alliance
St. Petersburg College
St. Petersburg Downtown Partnership*
St. Petersburg Foundation
St. Petersburg Pier
St. Petersburg Police Department
Starting Right Now
Stephanie A. Wynn Foundation
Stronger Together St. Pete Foundation, Inc.
Summerlake Elementary PTO
Sumter County Chamber of Commerce
Sun Blaze Elementary School
Sunridge Middle School
Sunshine State Athletic Association
Surfing Santas
Survive First
Susan G. Komen
Swim Life
Swim Melbourne
Talladega Seven Organization
Tampa Bay Beaches Chamber of Commerce
Tampa Bay Business Journal
Tampa Bay Chamber of Commerce*
Tampa Bay Health & Medical Preparedness Coalition*
Tampa Bay Organization For Nursing Leadership*
Tampa Bay Partnership*
Tampa Bay Rays
Tampa Bay Rowdies
Tampa Bay Times
Tampa Bay United
Team Kareem Memorial Foundation
Tech Sassy Girlz
Tee It Up 4, Inc.
The Center*
The Center for Great Apes*
The Chamber - Talladega, Lincoln, Munford*
The First Academy
The Florida Run
The Mayflower at Winter Park*
The Plug 4 Connection, Inc.*
The Sharing Center*
Think Big For Kids
Thomas Promise Foundation
Thompson High School
Thrive Clermont*
Thrive IRC
Timber Creek High School
Titusville Area Chamber of Commerce
Tohopekaliga High School
Topgolf – Orlando, Lake Mary, Tampa, St. Petersburg
Town of Howey in the Hills*
Town of Montverde
Town of Windermere
Toys for Tots - Pinellas County
True Health
Tunnel to Towers Central Florida Golf Classic
Turner Construction
U. S. Healthcare & Public Health Sector Coordinating Council*
U.S. Hunger
UCF Athletics
UCF College of Business*
UCF College of Medicine
UCF Foundation*
UCF Recreation & Wellness Center
UCP of Central Florida*
Unconditional Love, Inc.
United Against Fentanyl
United Against Poverty*
United Arts of Central Florida*
United Foundation of Central Florida
United In Love Adoptions
United Negro College Fund
United Way of Brevard
United Way of Central Alabama
United Way of Central Florida*
United Way of Lake and Sumter Counties Inc.*
United Way Suncoast, Inc.
Universal Run Club
University High School
University of Central Florida*
University of South Florida Health
Urban Ministry, Inc.
USA Track & Field
USF St. Petersburg
Valencia College*
Valencia College Horizon Scholars Program*
Vestavia Hills
Vestavia Hills Chamber of Commerce
Veterans Advisory Council Seminole County
Vibrant West Orange
Victim Service Center of Central Florida, Inc.*
Victoria's Voice Foundation
Victory Cup Initiative
Visit Central Florida
Visit Central Florida Sports
Visit Orlando*
Viste
Voices of Hope for Aphasia, Inc.
Walk with a Doc
Walker Area Community Foundation
Walker College Foundation
Walker County Chamber of Commerce*
Wallace State Community College*
Warrior Wellness Group
Water Spring Middle School
Waterford Elementary PTA
Wekiva High School
Wesley Chapel Coyotes Youth Football and Cheerleading
Wesley Seth Foundation, Inc.
West Florida Flames
West Oaks Elementary School
West Orange Chamber of Commerce*
West Orange Christian Service Center
West Orange Dream Center
West Orange Foundation
West Orange Habitat for Humanity*
West Orange High School
West Orange Junior Service League
West Volusia Regional Chamber of Commerce
Westminster Towers
Whispering Oak Elementary School
Who We Play For
WildHeart Riding School
Windermere High School
Windermere Prep High School
Winston Career Academy
Winter Garden Art Association
Winter Garden Heritage Foundation*
Winter Garden Little League
Winter Haven Chamber of Commerce
Winter Park Achievement Foundation
Winter Park Chamber of Commerce*
Winter Park Day Nursery
Winter Park High School
Winter Park Institute
Winter Park Sidewalk Art Festival Foundation*
Winter Park YMCA*
Wiregrass Ranch High School Band Boosters
WISE - Women in Sports & Events
Women in Healthcare
Women in Mission of Living Hope Church
Women's Business Enterprise National Council
Woodson African American Museum of Florida
World Baseball Classic
World of Havoc, Inc.
WOW Legacy
XL Academy / Sofive – Winter Park, Lake Nona
Yale New Haven Health*
YMCA of Greater St. Petersburg
YoungLives Orlando
Youth Athletic Foundation

Orlando Health board, committee, council or taskforce representation during FY2025

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